Club Managers Association of Europe

Eligibility Requirements to take the CCM Exam

To apply to all applications to sit the CCM exam after 1st April 2019

Individuals who wish to take the CMAE’s Certified Club Manager (CCM) exam, must, at the time of taking the exam, fulfill the following four eligibility requirements:

1) They must have earned a minimum of 300 Credits, of which:
   a. 200 must be Education Credits of which at least 12 credits be gained through CMAE workshops. (see Section One below);
   b. 50 must be Association Credits (see Section One below) of which up to 25 can be regional / alliance partner education credits otherwise not included in Education Credit;
   c. The remaining 50 credits can be either Education or Association Credits

2) They must have attendance at least one CMAA World Conference (See Section Two below)

3) A minimum of six years’ experience in a management position at a club or approved sector, plus:
   a. Six years CMAE membership, or
   b. One year CMAE membership and five years membership of one of the CMAE’s Affiliate Partners, or
   c. One year CMAE membership and five years employment in a management position at a club independently verified and confirmed by the employer (see Section Three below).

4) Successful completion of the CMAE Management Development Programme (MDP) (see Section Four below)

SECTION ONE: EDUCATION and ASSOCIATION CREDITS

EDUCATION CREDITS

General
The general rule is that one Education Credit (EC) is awarded for each full hour of instruction. In order to qualify for Education Credits at the rate of one EC per hour of instruction, the organisers of the event (CMAE Regions and affiliated organisations) must be able to provide the following information on request:

- Title, date and venue of event
- Speaker / Presenter biography and outline of programme that was delivered
- Hours of instruction

When computing the hours of instruction, time for breaks, meals and other non-instructional activities is excluded. If the above details cannot be provided, then ECs can only be awarded at the rate of 0.5 EC’s per taught hour.
Workshops
To satisfy the workshop requirements for certification purposes, a workshop or seminar must consist of at least six hours of instruction (excluding meals and breaks) covering at least one club-specific topic (Competency area). Then a short test / assessment / case study or verbal debrief at the conclusion, to confirm comprehension.
Note – to be eligible to sit the CCM exam you need to have attended at least two CMAE approved workshops.

CMAE Regional and Affiliate Education Programmes
The CMAE EPB will award ECs to all Education Programmes operated by the CMAE Regions and all organisations affiliated with the CMAE.

Academic Programmes
The CMAE recognizes that throughout Europe, there are many colleges, universities and professional institutions that are providing a wide variety of educational opportunities for both students (those seeking to enter the profession) and club managers (those in the profession).

Courses that will earn Education Credits include: full-time residential and non-residential Diploma, Certificate, Degree and MBA programmes; part-time, distance learning and online programmes. Courses organized by club managers associations, that will earn Education Credits, include: seminars, workshops, part-time, distance learning and online programmes.

The CMAE will award ECs to club managers for all courses delivered by universities, colleges and other academic institutions, but will award a higher level of ECs for those courses that cover subjects that are included in the core competencies of club management.

<table>
<thead>
<tr>
<th>Course Subject is one of the CMAE ten core competencies</th>
<th>University</th>
<th>College or other Academic Institution</th>
</tr>
</thead>
<tbody>
<tr>
<td>Yes</td>
<td>No</td>
<td>Yes</td>
</tr>
<tr>
<td>Education Credits per Year</td>
<td>35</td>
<td>20</td>
</tr>
<tr>
<td>Maximum number of Education Credits</td>
<td>105</td>
<td>60</td>
</tr>
</tbody>
</table>

Other Certification Programmes (e.g.: Professional Bodies)
CMAE recognizes the value of certifications and credentials awarded by other professional organisations in the core competencies. The EPB will consider applications from managers for consideration of such courses for awarding Education Credits. A maximum of 20 ECs per course/qualification can be awarded.

PGA Qualifications
CMAE recognises PGA qualifications from member countries of the PGAs of Europe (Listed below) and awards 105 credits for those who have passed their final examinations. In addition PGA members who go on to further learning and development can claim additional credits –
PGA Director of Golf Programme:
  i) Certificate of Golf Management theory: 14
  ii) PGA Director of Golf: 30

PGA APAL
Advance PGA Professional: 10
Fellow PGA Professional: 20
Advanced Fellow of the PGA: 30

Eligibility requirements to sit CCM updated April 2019
PGA Master Professional
PGA qualifications recognised -
PGA GB&I, PGA Holland, PGA Germany, PGA Sweden, PGA Norway, PGA Denmark, PGA Italy and PGA South Africa. Others subject to verification.

Allied Association Education Credits
Successful participation in programmes with specified allied associations earns ECs for CMAE members. For an up-to-date list of all Allied Associations, please see the CMAE website www.cmaeurope.org

ASSOCIATION CREDITS

General
These are awarded for a member’s support of, and participation in CMAE and Affiliated Association activity.

<table>
<thead>
<tr>
<th>Activity</th>
<th>Association Credits (ACs)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1    CMAE Membership</td>
<td>2 ACs per year</td>
</tr>
<tr>
<td>2    Membership of Affiliated Organisation</td>
<td>1 AC per year</td>
</tr>
<tr>
<td>3 CMAE Directors and Officers *:</td>
<td></td>
</tr>
<tr>
<td>A President</td>
<td>15 ACs per year</td>
</tr>
<tr>
<td>B Main Board Director</td>
<td>10 ACs per year</td>
</tr>
<tr>
<td>C Chairman, Educational Policy Board</td>
<td>12 ACs per year</td>
</tr>
<tr>
<td>D Member, Educational Policy Board</td>
<td>4 ACs per year</td>
</tr>
<tr>
<td>E Membership of other Committees</td>
<td>2 ACs per year</td>
</tr>
<tr>
<td>4 CMAE Regional Officers *:</td>
<td></td>
</tr>
<tr>
<td>A Regional President</td>
<td>8 ACs per year</td>
</tr>
<tr>
<td>B Regional Board member</td>
<td>4 per year</td>
</tr>
<tr>
<td>5 Officers of Affiliated Organisations *:</td>
<td></td>
</tr>
<tr>
<td>A President / Chairman</td>
<td>8 ACs per year</td>
</tr>
<tr>
<td>B Board / Committee member</td>
<td>4 ACs per year</td>
</tr>
<tr>
<td>6 Meetings:</td>
<td></td>
</tr>
<tr>
<td>A Board / Committee / Business meetings</td>
<td>1 AC per meeting</td>
</tr>
<tr>
<td>B CMAE AGM</td>
<td>3 ACs per meeting</td>
</tr>
<tr>
<td>C Regional / Affiliate Organisation AGM</td>
<td>2 ACs per meeting</td>
</tr>
<tr>
<td>7 CMAA World Conference Registration **</td>
<td>8 ACs per conference registration</td>
</tr>
<tr>
<td>8 CMAE European Conference Registration **</td>
<td>5 ACs per conference registration</td>
</tr>
<tr>
<td>9 Published Articles (min 750 words)</td>
<td>2 ACs per article</td>
</tr>
<tr>
<td>10 Featured Speaker or Workshop / Seminar presentation</td>
<td>2 ACs per speech</td>
</tr>
<tr>
<td>11 Completing CMAE originated surveys</td>
<td>1 ACs per survey</td>
</tr>
<tr>
<td>12 Regional / Alliance partner education seminars</td>
<td>1 AC per hour of education****</td>
</tr>
<tr>
<td>13 Work with / participation with other governing/</td>
<td>To a maximum of 15 ACs,</td>
</tr>
</tbody>
</table>
| national / sporting / association bodies - evidence in | evidence provided |}

* If more than one office is held, the higher credit value for one position will be given.
** These events also include Education Credits.
*** Must be speeches on Club management, at least 30 minutes long.
**** Maximum 25 credits, cannot be claimed in Education Credits as well.

Eligibility requirements to sit CCM updated April 2019
SECTION TWO – CMAA WORLD CONFERENCE

The World Conference on Club Management is organised each year by the Club Management Association of America (CMAA), usually in February. For details of dates and venues, please visit [www.cmaa.org](http://www.cmaa.org). This residential conference, over several days, offers hundreds of 90 and 60 minute education sessions covering all of the ten core competencies of club management, enabling a delegate to choose which sessions are most appropriate for themselves and their Club.

Over 2,000 club managers from all over the world attend the conference, and there are many opportunities to network with colleagues from other countries, establish relationships and share best practice in our industry. A CMAE member will earn 8 Association Credits when they register at the conference and 1.5 Education Credits for each 90-minute education session they attend (verified by completion of the relevant attendance card at each session).

Currently World Conference is complimentary to CMAE members (and those of affiliated organisations and associations) who are actively participating in the MDP pathway, or who are involved in hosting courses in the MDP pathway.

SECTION THREE – EXPERIENCE IN CLUB MANAGEMENT

For the purposes of this requirement, an applicant must have worked in a management capacity at a club for at least six years. This can be in a supervisory or management role, including a department head, assistant manager or deputy or trainee management role.

Or a minimum of 3 years plus management experience in another sector such as hospitality, sports/agronomy and event management, which will offer the equivalent of 1 year for every 3 years experience in that sector.

e.g. 3 years in club management plus 9 years in other sector = 6 years relevant experience

SECTION FOUR – CMAE MANAGEMENT DEVELOPMENT PROGRAMME (MDP)

The CMAE Management Development Programme, (MDP) is a learning pathway of educational events that fulfils the same requirements and learning outcomes as the BMI programme in the USA. In total, the MDP will require a club manager to participate in a minimum of 120 hours of classroom-based, face-to-face learning.

There are six MDP courses, as follows:

1. CMAE Club Management – MDP Part One, Club Operations
2. CMAE Club Management – MDP Part Two, Building and Managing the Club Team
3. CMAE Golf Management – MDP Golf
4. CMAE Food & Beverage Management – MDP F&B
5. CMAE Sport & Recreation Management – MDP Sport & Rec
6. CMAE Strategy and Leadership – MDP Part Three

Each of these five day residential courses will earn the participant 30 Education Credits.
To be eligible to sit the CCM exam you must have attended 4 of the 5 MDP courses as per the table below -

- CMAE Club Management Part One; and
- CMAE Club Management Part Two; and
- CMAE Strategy and Leadership;
and one of either:
- CMAE Golf Management;
or
- CMAE Food & Beverage Management
or
- CMAE Sport & Recreation Management

**Summary**

- Attended MDP 1, 2, 3
- Attended MDP F&B or MDP Golf or MDP Sport & Rec
- Attended CMAA World Conference on Club Management
- Attended 2 CMAE recognised workshops
- Have attained at least 200 Education Credits
- Have attained at least 50 Association Credits
- Have attained a combined total of 300 Credits
- Have worked in a Club Management position for 6+ years